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AROA at a Glance

Well established high-growth soft tissue regeneration company



Four product families predominantly sold to US hospitals



AROA ECM™ platform

for new products, line extensions & enables AROA's tissue apposition platform



>US\$3B1 TAM

for existing products



US Direct (AROA) & Commercial partner (TELA Bio™) sales



6 million+

AROA products applied in treating patients



>71

Peer Reviewed Publications



Regulatory Approvals

in 50 countries



Enivo™ Tissue Apposition Platform

88

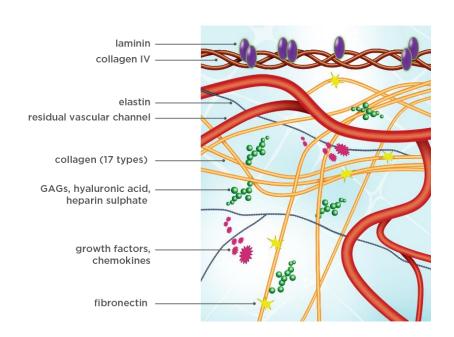
~ 270

personnel²



AROA ECM – Structure & Biology for Regenerative Healing

Unique Extracellular Matrix (ECM) derived from ovine forestomach with proven tissue regeneration properties across multiple products¹⁻⁶



Endoform[™] • AROA ECM



$\textbf{Myriad}^{\scriptscriptstyle{\mathsf{T}}}$



Symphony[™]











FY24 Financial Results¹



NZ\$69.1m

Total Revenue vs. Guidance

NZ\$67-70m

Product revenue ~ NZ\$68m



85%

Product Gross Margin

vs. Guidance 85%



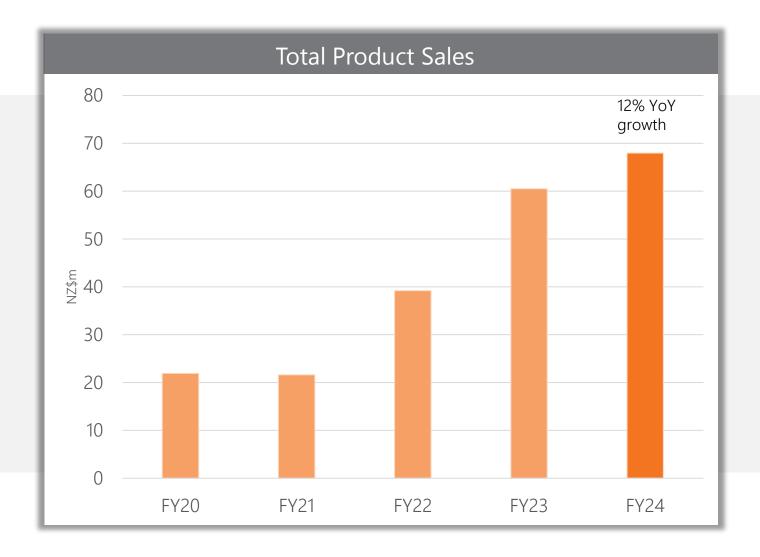


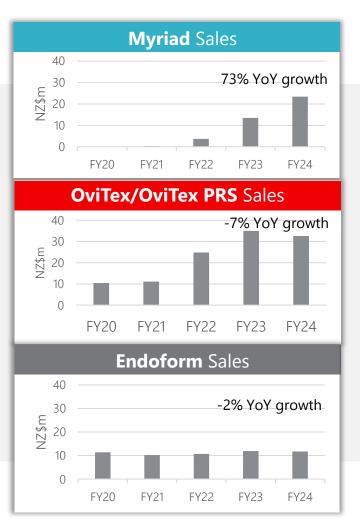


Results are presented on a reported basis. Guidance was provided on an average NZ\$/US\$ rate of 0.615 compared to an average NZ\$/US\$ rate of 0.61. Constant currency removes the impact of exchange rate movements.
 Normalised EBITDA is non-conforming financial information, as defined by the NZ Financial Markets Authority, and has been provided to assist users of financial information to better understand and assess the AROA group's ('Group') comparative

financial performance without any distortion from one-off transactions. The impact of non-cash share-based payments expense and unrealized foreign currency gains or losses has also been removed from the Profit or Loss. This approach is used by Management and the Board to assess the Group's comparative financial performance. All references in this presentation to normalised EBITDA is as set out in this footnote.

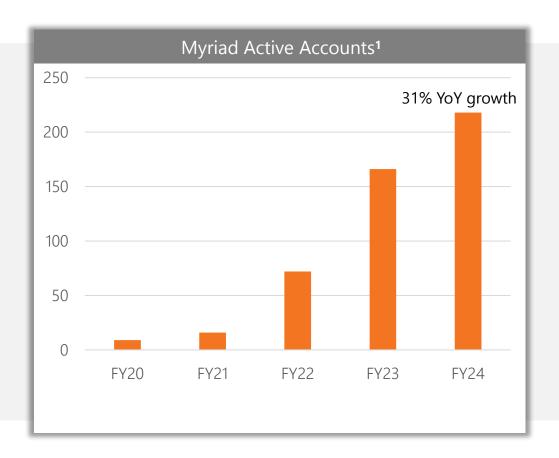
Product sales

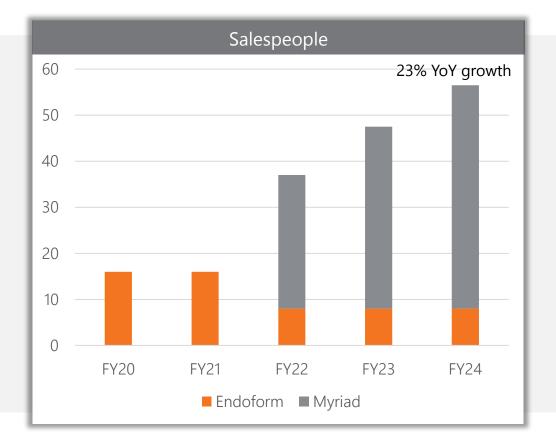






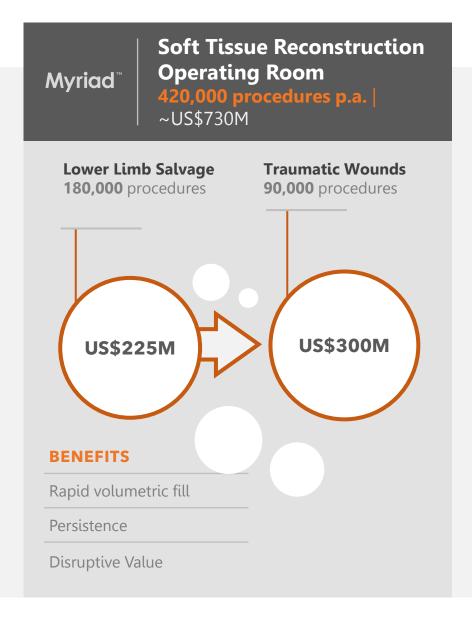
Sales expansion





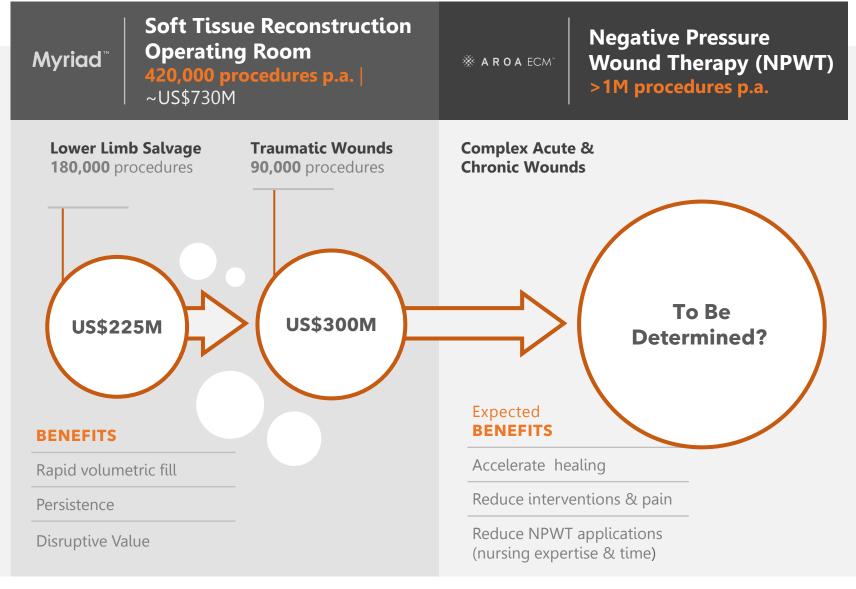


Market Potential¹



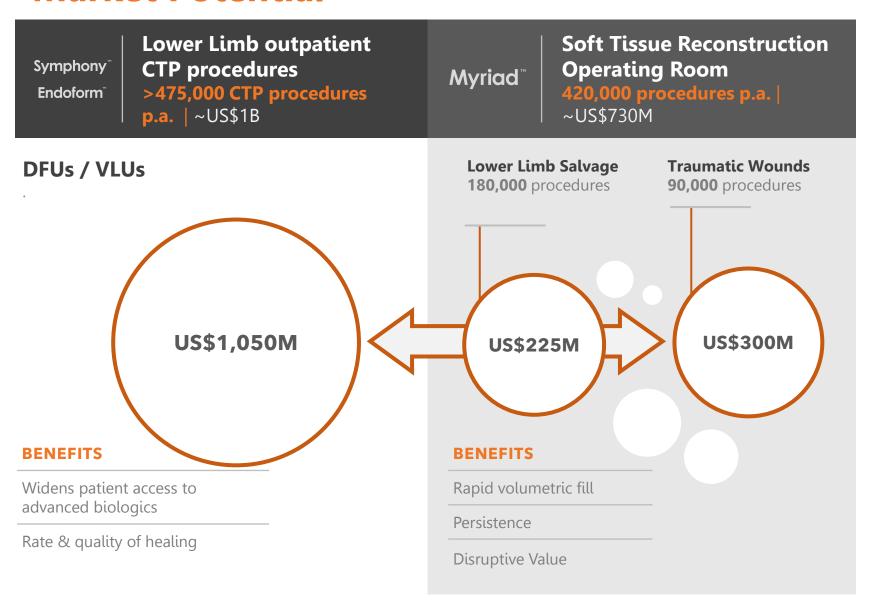


Market Potential¹





Market Potential¹





Investing in clinical evidence

- Evidence that products are effective for specific procedures
- Determines comparative efficacy versus standard of care & alternative products
- Evidence that product save hospitals money
- Investigates new uses
- Elevates clinical engagement & share of voice
- Basis for promotional activities
- Informs commercial strategy



AROA ECM - Restores functional tissue









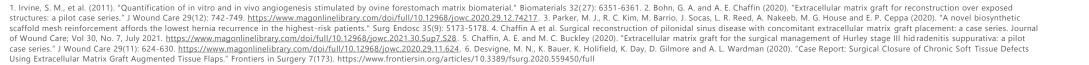
Volumetric fill- Rapid formation of well vascularized and functional tissue^{1,2}



Tolerated and contaminated field resistant to infection^{3,5}



No negative inflammatory response reported²⁻⁵





Selected clinical evidence – trauma

Study	Initiator	Product	Sample Size	NPWT	Description	Expected Publication Date
Exposed structures (Bohn et al)	IIR	Myriad	6	+	Retrospective case series	Published - Dec, 2020
Trauma (Cormican et al)	IIR	Myriad	13	+	Retrospective case series	Published - Sep, 2023
Open Abdomin (Taarea et al)	IIR	Myriad	3	+	Retrospective case series	Published - Mar, 2024
Myriad + NPWT (MASTRR)	Aroa sponsored	Myriad	~40-50	+	Prospective	Q3, FY25
Loftus et al – Burn (MASTRR)	Aroa sponsored	Myriad	~30	-	Prospective	Q4, FY25
Trauma (MASTRR)	Aroa sponsored	Myriad	~40-50	+	Prospective	Q4, FY25
Exposed Structures +NPWT – pilot RCT	Aroa sponsored	Myriad	20	+	Prospective comparative	Q1, FY26
Exposed Structures + NPWT - RCT	Aroa sponsored	Myriad	~50-80(?)	+	Prospective comparative	TBD



Selected clinical evidence – lower extremity

Study	Initiator	Product	Sample Size	NPWT	Description	Expected Publication Date
DFU (Bosque et al)	Aroa sponsored	Endoform	~2000	-	Retrospective comparative (RWE)	Published - Aug, 2021
Limb salvage (Bosque et al)	Aroa sponsored	Myriad	50	+	Retrospective case series	Published - May, 2023
Limb salvage (Lawlor et al)	Aroa sponsored	Myriad	130	-	Prospective	Q1, FY25
DFU - Symphony (RCT Interim Report)	Aroa sponsored	Symphony	60	-	Prospective RCT	Q3. FY25
DFU - Symphony RCT Full Report	Aroa sponsored	Symphony	120	-	Prospective RCT	Q1, FY26
VLU - Endoform RWE	Aroa sponsored	Endoform	~2000	-	Retrospective comparative (RWE)	Q2. FY25



Selected clinical evidence – colorectal

Study	Initiator	Product	Sample Size	NPWT	Description	Expected Publication Date
Pilonidal sinus (Chaffin et al)	IIR	Myriad	6	+		Published - July, 2021
Pilonidal sinus (Nasseri et al)	Aroa sponsored (MASTRR)	Myriad	100	No	Prospective, comparative	Q2, FY25
Anal Fistula	Aroa sponsored (MASTRR)	Myriad	~30-50	No	Prospective	Q4, FY25
Anal fistula (Hsu et al)	Aroa sponsored	Myriad	14	No	Retrospective case series	Published - May, 2023
Anal fistula (Kumar et al)-	IIR	Myriad	29	No	Retrospective case series	Q2, FY25
Ostomy Takedown	Aroa sponsored (MASTRR)	Myriad	TBD	No	Prospective	Q4, FY25



Selected clinical evidence – general

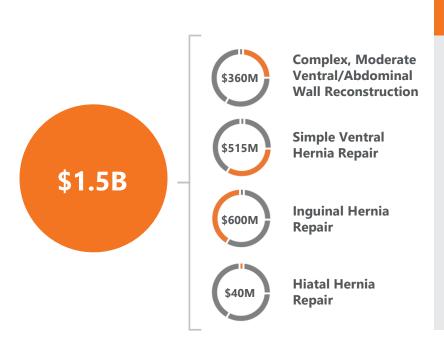
Study	Initiator	Product	Sample Size	NPWT	Description	Expected Publication Date
Chronic defects (Desvigne et al)	IIR	Myriad	6	+	Retrospective case series	Published - Jan, 2021
Hidradenitis suppurativa (Chaffin et al)	IIR	Myriad	6	+	Retrospective case series	Published - Nov, 2020
Pressure injuries (Desvigne et al)	IIR	Myriad/Morcells	40-60	+	Retrospective case series	Q3, FY25

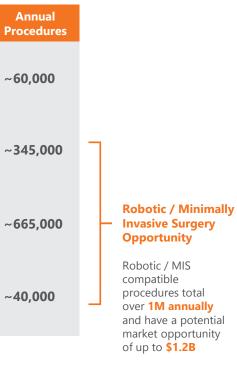


OviTex & OviTex PRS – Market Potential¹

U.S. Hernia Surgery Market:

~\$1.5 Billion Annual Opportunity





U.S. Plastic & Reconstructive Surgery Market:

~\$700 Million Annual Opportunity

\$400M



Breast reconstruction

Market dominated by human acellular dermal matrices (HADMs):

- Prone to high degree of stretch
- Expensive, putting pressure on hospital systems
- Can experience supply shortages, particularly when large pieces of material are required



Enivo¹ – tissue apposition platform

Expected to improve the rate and quality of tissue healing with fewer complications



- Novel device expected to create new product category
- Enivo TAM > US\$1B (management estimates)
- Pump and catheter cleared. "Envelope" requires further preclinical & clinical development in FY25/FY26 for US FDA clearance
- Preclinical model demonstrates almost complete dead-space closure.² Pilot mastectomy study fully recruited
- Fits with existing call point/sales team and adjunct to procedures where Myriad products are already used
- Elevates clinical engagement & share of voice
- Potential future out-licensing opportunities
- Strategic alignment with Myriad & NPWT



New product platform, not yet available for sale

^{2.} Mason, I. T., et al. (2022). Evaluation of Tissue Apposition and Seroma Prevention in an Ovine Model of Surgical Dead Space Using a Novel Air-Purged Vacuum Closure System. Eplasty, 22. https://www.hmpgloballearningnetwork.com/site/eplasty/original-research/evaluation-tissue-apposition-and-seroma-prevention-ovine-model.

H1/H2 FY24 Financial Results

H1 FY24 Reported

NZ\$31.9m

Total Revenue

84%

Product Gross Margin

(NZ\$2.7m)
Normalised EBITDA

H2 FY24 Reported

NZ\$37.2m

Total Revenue

86%

Product Gross Margin

(NZ\$0.4m)

Normalised EBITDA

FY24 Reported

NZ\$69.1m

Total Revenue

85%

Product Gross Margin

(NZ\$3.1m)

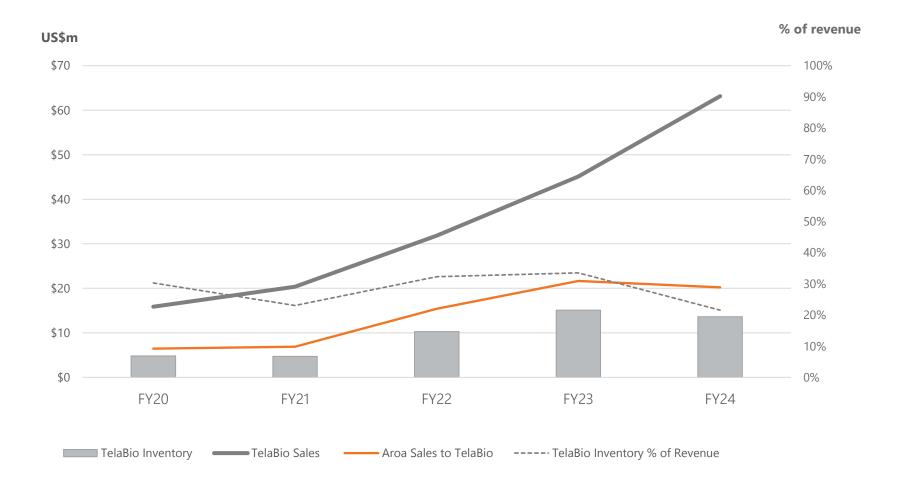
Normalised EBITDA

- Total revenue stepped up in H2
- Myriad ~30% growth on H1
- TELA ~19% growth on H1
- Product gross margin improvement
- Normalised EBITDA

 improvement despite lumpy
 Symphony clinical development costs (NZ\$2.7m in H2)

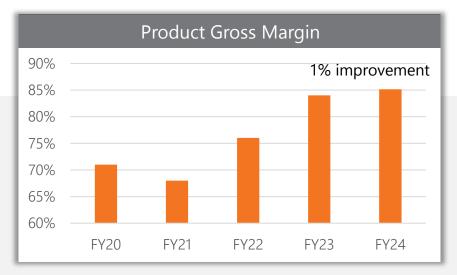


TELA Bio Sales & Inventory

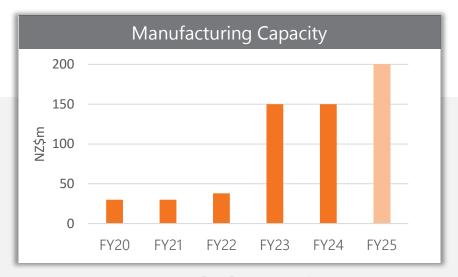




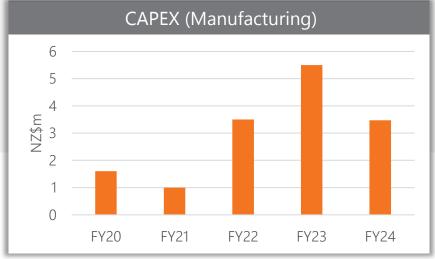
Manufacturing



Ongoing margin improvements



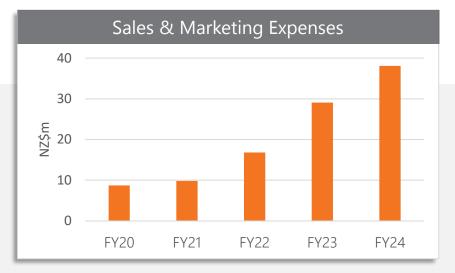
Expanded capacity

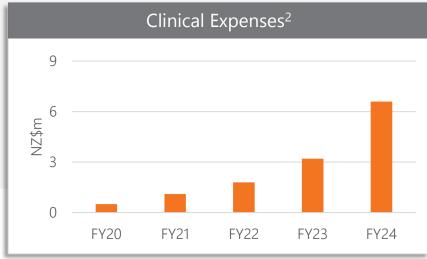


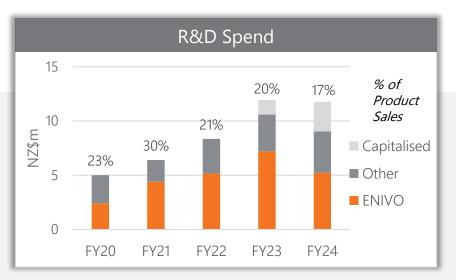
Investment in plant & equipment

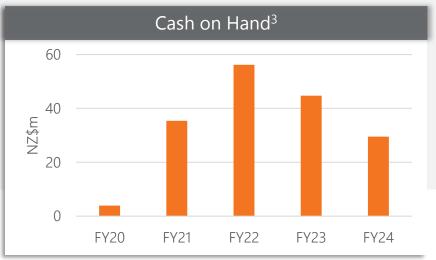


Use of Funds





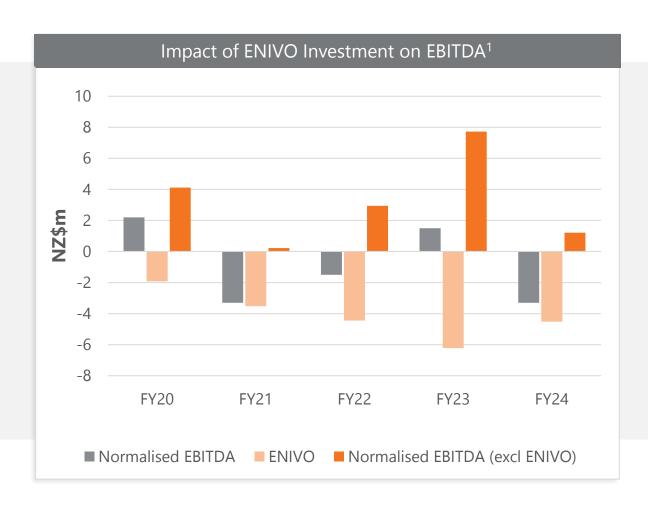




- 1. Clinical expenses are included within Selling and administrative expenses and excludes any clinical activities attributable to products in the Research & Development phase
- 2. As at 31 March of the relevant year.



Investing to transform clinical outcomes - ENIVO



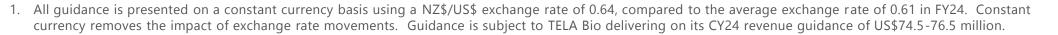
- Business would be highly profitable (normalised) in the absence of the large Enivo investment
- Sacrificing short-term profitability for longer term competitive advantage & profit



FY25 Guidance¹









FY25 Catalysts & Milestones



AROA sales momentum

Myriad is the major growth driver.



TELA Bio sales momentum

Sales team expansion, clinical evidence, increasing adoption



Enivo FDA clearance

Parallel initiatives being progressed to expedite FDA clearance



Symphony

Completion of RCT and reimbursement re-alignment



Myriad trauma & limb salvage evidence

Supports Myriad efficacy and cost savings







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